Request for Expressions of Interest (EOI)

<table>
<thead>
<tr>
<th>EOI No:</th>
<th>FY23-598-USA-442</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Purpose</td>
<td>Security assessment firms/individuals with experience in NGO (Non-Governmental Organization) Country Safety and Security Assessments</td>
</tr>
<tr>
<td>Issuance Date</td>
<td>Thursday, October 20, 2022</td>
</tr>
<tr>
<td>Question Date</td>
<td>Ongoing</td>
</tr>
<tr>
<td>Closing Date</td>
<td>11/30/2022 11:59PM EST</td>
</tr>
<tr>
<td>Corus Email Contact</td>
<td><a href="mailto:Procurement@corusinternational.org">Procurement@corusinternational.org</a></td>
</tr>
</tbody>
</table>

**Seeking firms/individuals with expertise in conducting**

**Country Safety & Security Assessments**

Corus International combines over 150 years of experience of our non-profit and for-profit subsidiary organizations – IMA World Health, Lutheran World Relief, CGA Technologies, Ground Up Investing, and Farmers Market Brands. Together, the organizations take a systematic approach to grow rural economies, eliminate extreme poverty, ensure access to quality healthcare, and respond to urgent humanitarian needs in fragile settings.

Corus leads an ensemble of social impact organizations working together in the world’s most fragile settings to deliver the holistic, lasting solutions needed to overcome the interconnected challenges of poverty, health care access and climate change. Corus is a new model in the international space, creating a consortium of specialized non-profit and for-profit entities for greater impact. Additional growth is expected.

Further details about the organization can be found at: [https://corusinternational.org](https://corusinternational.org).

Corus operates in high-risk locations and up-to-date, accurate security information is essential to successfully and safely implementing our work. The objective of this EOI is to identify firms or individuals that have the unique skills to conduct safety and security assessments for current and potential Corus operational locations around the world.

Parties submitting an expression of interest may later be invited to submit a proposal, though such an invitation is not guaranteed.
Anticipated Services:
Anticipated safety and security assessments could include one or more of the following elements:

- **Context analysis and identification of security risks with special focus on key geographies within countries that Corus operates or is positioning for future programming.** A comprehensive analysis must determine potential exposure and impact to an international non-governmental organization (INGO) to the various threats identified. Each threat should be assessed to consider the likelihood of it occurring and the potential impact on Corus operations should it occur. General security measures and mitigation procedures should be proposed and evaluated for their potential to reduce likelihood, impact, or both. The following should also be included:
  - Movement and travel in the country (especially capital cities and cities of operation).
  - Economic assessment – market prices, commodity availability, food availability, and status of restaurants, black market rates.
  - Medical assessment – hospitals and clinics in the area identified for treatment of minor injuries and stabilization for trauma injuries.

- **Office location analysis.** Identify the best areas/locations in terms of safety and security for offices in Corus operational locations. This may include urban and rural locations. Provide an explanation of why these locations are preferred (e.g. safe room). Provide information on potential office space possibilities and upgrades recommended to improve physical security.

- **Accommodation evaluation – housing and lodging for geographies of Corus operations.** Identify safe and secure potential accommodation options for international and local staff. Provide information/recommendation/contacts on potential hotels for travelers and provide analysis of the hotel.

- **Report on anti-foreign sentiments.** Report on any form or reported cases of targeting of foreigners, regardless of nationality.

- **Report on other NGO/INGO presence.** Provide a list of NGOs (non-governmental organizations), the nature of their work, and contact information if available in the Corus operational locations.

- **Security and health contact information.** Provide key contacts with location and contact information for police, medical Facilities, US Embassy Regional Security Officer, Partner Liaison Security Office (PLSO) contact, and others.

- **Transportation evaluation.** Identify reliable transportation routes for movement around Corus operational locations as well as airport pick up and drop off. Include modes of transportation available, for example, hired drivers, ride sharing reliability, etc.
  - Document potential evacuation routes should we need to depart the area due to military escalation or targeting of program office/s.
  - Determine safe airline options for internal/domestic travel.


- **Marking/branding evaluation.** Report on any marking/branding concerns or issues related to Corus’s visibility.
• **COVID-19 and other epidemics review.** Overview of government COVID-19 policies and procedures, their potential impacts on project movement and implementation, and potential mitigation measures. Assessment of other epidemic risks and government plans and infrastructure to manage them.

• **Recommendations.** Overall recommendations and assessment on whether it is safe to proceed with project implementation and operations in the country, with specific focus on Corus operational locations.

**Methodology:**
Corus anticipates safety and security assessments will be completed through a combination approach including but not limited to:

- Visits to relevant sites.
- Informal and formal information gathering through face-to-face meetings with targeted key informants such as local authorities, local organizations and NGO/INGOs, US Embassy resources, and community members.
- Networking through relevant safety and security networks.
- Research on the Internet.

**Procedure to submit expressions of interest:**
Interested parties should prepare a brief package, not exceeding 5 pages, to include the following information:

- Company/Individual profile and legal status.
- Services provided – including but not limited to the list of anticipated services above – as well as cost structure for delivering such services (e.g., methodology for determining cost of services by task). Actual pricing will be based on the location and specific services requested through a future request for proposal, this request is for a general costing structure of performing a security assessment, whether paid based on level of effort or specified deliverable, using a team to complete an assessment or individual, cost reimbursable/fixed cost categories, etc.
- Answer the following questions on ability to provide security assessment reports in global, high-risk settings.
  - What is your experience completing security assessments, specifically in the rural development, INGO sector?
    - Provide specific examples of types of assessments and outcomes.
  - What is your methodology for conducting a security assessment in a new country?
    - Provide examples of networking and identifying local resources to provide country specific details.
    - What is your timeline for completing the assessment and final reporting?
- Provide a list of countries and cities where safety and security assessments have been conducted and what organizations if available.
  - Does the firm/individual have a specific geographic focus or operate globally?
- If specific individuals can be identified who perform assessments, provide a profile and qualifications.
• Any other information pertinent to this request to inform how Corus develops the specific scope of work in its Request for Proposals when the need arises.

*Please do not submit any supplemental information at this time.*

**Submission Guidelines:**

1. All questions or clarification (technical & administrative) request pertaining to this EOI shall be submitted in writing to Corus’s Procurement Department via procurement@corusinternational.org.

2. All EOI must be sent by email to procurement@corusinternational.org with the subject line: EOI Safety and Security Assessments.

**Terms and Condition of this EOI:**

This is a request for EOI only, and issuance of this EOI does not constitute a commitment on the part of Corus, nor does it commit Corus to pay for costs incurred in the preparation and submission of an application. Further, Corus reserves the right to reject any or all EOI applications received if such action is considered to be in the best interest of Corus. EOI applications are submitted at the risk of the applicant. All preparation and submission costs are at the applicant's expense.